



State of New York  
**Department of Health**  
Corning Tower, Empire State Plaza  
Albany, New York 12237

ANTONIA C. NOVELLO, M.D., M.P.H., Dr. P.H.  
*Commissioner*

Phone: (518) 474-2011  
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June 14, 2001

Martin S. Begun  
President  
MSB Strategies, Inc.  
909 Third Avenue, 18<sup>th</sup> Floor  
New York, New York 10022

Dear Mr. Begun:

I have received your letter of March 8, 2001, to Governor George Pataki and it is with regret that I accept your resignation.

You have dedicated a great deal of time and effort in volunteer service to the Department of Health. I want to thank you personally and on behalf of the citizens of the State of New York for your contributions to the work of the State Hospital Review and Planning Council in addressing the varied health care issues that have come before it.

As an expression of appreciation from the Council members, I will be forwarding, under separate cover, a citation of recognition for your public service.

I wish you the best in all your endeavors.

Sincerely,

A handwritten signature in blue ink, appearing to read "Anton", written over a horizontal line.

Antonia C. Novello, M.D., M.P.H., Dr.P.H.  
Commissioner of Health

Enclosure

*Continental Bond*  
25% COTTON





DEPARTMENT OF MENTAL HEALTH  
AND MENTAL RETARDATION SERVICES  
93 WORTH STREET, NEW YORK, N.Y. 10013  
Telephone: 586-4786

**NEWS**

JUNE J. CHRISTMAS, M.D.  
COMMISSIONER

FOR IMMEDIATE RELEASE

NEW YORK UNIVERSITY DEAN MARTIN BEGUN  
CHAIRS MENTAL HEALTH ADVISORY BOARD

Martin S. Begun, associate dean of the New York University School of Medicine, was appointed by Mayor Abraham Beame as chairman of the Advisory Board of the N.Y.C. Department of Mental Health and Mental Retardation Services, it was announced.

Dean Begun, who is well known for his concern for and knowledge of health care delivery, assumes the leadership of the 15-member board of which he has been a member for two years.

"We are pleased, indeed," commented Commissioner June J. Christmas, "to have Dean Begun's dynamic leadership of the Advisory Board. Not only does he bring to his position years of academic work and experience, but he also brings a commitment and determination to insure quality community-based mental hygiene services for residents of our City.

"The Board, in its role as adviser to the Department, has actively participated in the decisions regarding changes made necessary by the fiscal crisis," Dr. Christmas continued. "This kind of citizen involvement is critical to us as we continue to meet our mandate to develop long-range plans for essential mental hygiene services."

Under the leadership of Dean Begun, one of the first activities of the Board will be to sponsor a conference for legislators and policy makers to explain the critical issues facing the local mental hygiene system. They hope to hold the conference in March of 1977.

Mr. Begun has served as Associate Dean of the New York University School of Medicine and Post Graduate Medical School since 1966. In this post, he has been responsible for the day-to-day operations of the schools, including budget and personnel supervision. He joined the medical school administration in 1963 as Assistant Dean.

Dean Begun has held various teaching positions including Assistant Professor of Medical Administration at NYU, lecturer in Political Science at Baruch College, and Instructor in the Overseas Division of the University of Maryland in Korea and Japan. He was Special Assistant to the President of the Institute of International Education from 1956 to 1963, with a two-year leave for military service in Korea. The Institute sponsors international student exchange programs.

A native New Yorker and graduate of the public-school system, Mr. Begun earned his undergraduate degree from the University of Wisconsin and a Masters Degree in Government from Columbia University.

The Advisory Board was formed after the Department of Mental Health and Mental Retardation Services was established in 1969. Prior to that the Community Mental Health Board had been responsible for mental hygiene services. Advisory Board members are appointed for four-year terms to the positions which are non-salaried.

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For further information, please contact  
Bruce Gantt or Susan Bynum, 431-3736.

11/22/76

#4



**The  
Coalition**

**of Voluntary**

**Mental Health**

**Agencies, Inc.**

**is proud to invest**

**MARTIN S. BEGUN**

**as Honorary Director**

**in acknowledgement of his many contributions  
to community mental health and to people with mental illnesses.**

**June 17, 1997**





STATE OF NEW YORK  
EXECUTIVE CHAMBER  
ALBANY 12224

MARIO M. CUOMO  
GOVERNOR

May 21, 1986

Dear Martin:

Pursuant to Section 7.05 of the Mental Hygiene Law, I have today nominated you for reappointment as a Member of the Mental Health Services Council for a term expiring March 31, 1989.

I am gratified you have accepted this reappointment, and am confident you will continue to serve the people of our State with dedication and distinction.

Sincerely,

*Mario M. Cuomo*

Mr. Martin S. Begun  
400 East 56th Street  
New York, New York 10022





STATE OF NEW YORK  
EXECUTIVE CHAMBER  
ALBANY 12224

GERALD C. CROTTY  
SECRETARY TO THE GOVERNOR

June 10, 1986

Dear Mr. Begun:

I have the honor to advise you that on May 21, 1986, Governor Cuomo reappointed you as a Member of the Mental Health Services Council, for a term to expire March 31, 1989. Today, the Senate confirmed your nomination.

The enclosed form for your oath of office can be administered by any officer empowered by law to do so in this State and must be filed with the Secretary of State, 162 Washington Avenue, Albany. The law provides that if your oath of office is not filed within thirty days after the mailing of this notice of appointment, the office to which you have been appointed shall become vacant.

Please note the enclosed copy of Public Officers Law, Sections 73 through 78 and also acknowledge its receipt, your having read the same, and your agreement to conform to the provisions thereof on the bottom on the enclosed form of oath.

As soon as your formal certificate of appointment has been lettered and executed, it will be forwarded to you.

Please feel free to call on me if there is any further information you need.

Sincerely,

Mr. Martin S. Begun  
400 East 56th Street  
New York, New York 10022

Enclosure



# THE CITY CLUB OF NEW YORK



Founded in 1892

**Symposium On:**

# **A FUNCTIONAL HEALTH CARE SYSTEM FOR NEW YORK CITY**

**Monday, October 20th, 1980**

**9 AM - 4:30 PM**

at

**The New York University**

**Medical School Auditorium**

**550 First Avenue, New York, New York**



# A FUNCTIONAL HEALTH CARE SYSTEM FOR NEW YORK CITY

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**9:00 - 9:30** Coffee and Registration

**9:30 - 9:35** Introduction and Welcome  
*Stanley Turkel*

**9:35 - 9:40** Chairman's Keynote  
*Joel A. Bennett*

**9:40 - 11:35 I. FROM A FRAGMENTED TO  
AN INTEGRATED HEALTH POLICY**

Moderator's Introduction  
*Alice Fordyce*

An Overview for the System  
*Anthony L. Watson*

New and Comprehensive Initiatives  
*Hon. Charles Rangel*

New York City's Health Problems  
*Hon. Robert F. Wagner, Jr.*

The State's Long-term Health Goals  
*Hon. Robert B. Whalen*

Interrogatory  
*Barbara Yuncker*  
*Thomas Ricke*

Audience Questions  
*Stuart Friedman*

**11:35 - 11:45** Coffee Break

**11:45 - 1:20 II. ENSURING AN ADEQUATE  
AND APPROPRIATE SYSTEM**

Moderator's Introduction  
*Dr. Blanche Bernstein*

Working With the Community  
*Hon. Frederick W. Richmond*

Assuring Adequate Funding  
for the System  
*Joseph C. Hoffman*

Financing Ambulatory and  
Institutional Care  
*Thomas W. Moloney*

Preserving Program Integrity  
and Quality  
*S. David Pomrinse, M.D.*

Interrogatory  
*Nancy Lester*  
*John Stevens*

Audience Questions  
*Helene P. Mayer, M.D.*

**1:20 - 2:15** Box Lunch

**2:15 - 4:30 III. FROM RECOMMENDATIONS  
TO REALITY**

Moderator's Introductions  
*Elinor Guggenheimer*

Maintaining the Health Services  
Industry for the People  
*Jack Bigel*

Mental Health is the Public's Health  
*Dean Martin Begun*

Legislative Responsibility  
for the Public's Health  
*Hon. Alan Hevesi*

Managing the Health System  
as an Industry  
*Representative of the  
Economic Development Council*

Interrogatory  
*Lester Smith*

Audience Questions  
*Norman Rosenfeld*

Summation Session I  
*Muriel Ratner, Ph.D.*

Summation Session II  
*Charles Ahlers*

Summation Session III  
*Leon Warshaw, M.D.*

Accomplishing Our Goals  
*Joel A. Bennett*

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The City Club of New York, founded in 1892, is a non-partisan civic organization whose general objective is the advancement of good government in New York City. Persons interested in joining the City Club should address:

**Secretary, City Club of New York**

33 West 42nd Street  
New York, New York 10036

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# THE CITY CLUB OF NEW YORK

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# CHAPTER NEWS



A proclamation from Mayor Koch designating May as "Association for the Help of Retarded Children Month" in New York City, is presented to AHRC Poster Child Mark Morales, 5, of Brooklyn, by Martin Begun (right), chairman of the Community Services Board, N.Y.C. Department of Mental Health, Mental Retardation and Alcoholism Services. Sharing the proud moment is Michale Goldfarb, executive director of the 31 year old AHRC organization.

dinner recently. Mr. Edward Winans, President of Bridgeport Crating Company, which has given considerable work to the chapter was honored together with John Simpson, a writer for the Oneida Daily Dispatch, who wrote special articles about handicapped people . . . From **FRANKLIN COUNTY** we learn that the chapter is proud to announce that, through its DDA grant-funded Community Recreation and Integration Program, the 34 retarded adults now living in the chapter's three community residences are receiving specialized training in areas of social contact and leisure time activities. Many, many opportunities which could never have been realized through regular residential programming are now being experienced. An interesting program for **FULTON COUNTY CHAPTER** during the month of June at which Dr. Larry Dana from Wilton Developmental Center shared with parents how to handle aggressive behavior at home . . . **SUFFOLK COUNTY CHAPTER** held a surprise luau in honor of 25 years of service to the mentally retarded by their Executive Director, Bob Sansone. We hope it was the total surprise that they had intended it to be . . . **CLINTON COUNTY CHAPTER** has joined the many ARC facilities who are in a horticultural program. They have two separate programs — a greenhouse and an outdoor crew. They have also installed model MA 12 Automatic Packing Machine to help in their programs . . .



Major Traffic Snag Due For A Onceover: p 2

# Kings Courier 25¢

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(TWO SECTIONS)  
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Week of June 23, 1980

# BOARD OK'S HOSPITAL EXPANSION

By Eli S. Rosenzweig

After a long and sometimes bitter debate between neighborhood residents and the Community Hospital of Brooklyn, Community Board 14 has voted to recommend approval of the hospital's plans to expand and improve its facilities.

The board, which met on June 9 at Edward Murrow High School, issued the following statement:

"After reviewing the application and all the pertinent facts, listening to the testimony at the public hearing, and meeting with all the parties to discuss the matter at length, it is recommended that the variance as requested be granted and that Community Hospital be permitted to proceed with the alteration of the hospital."

The Community Hospital of Brooklyn, 2525 Kings Highway, had requested the variance to permit construction of one floor above the existing four story building and two floors above the existing one story building.

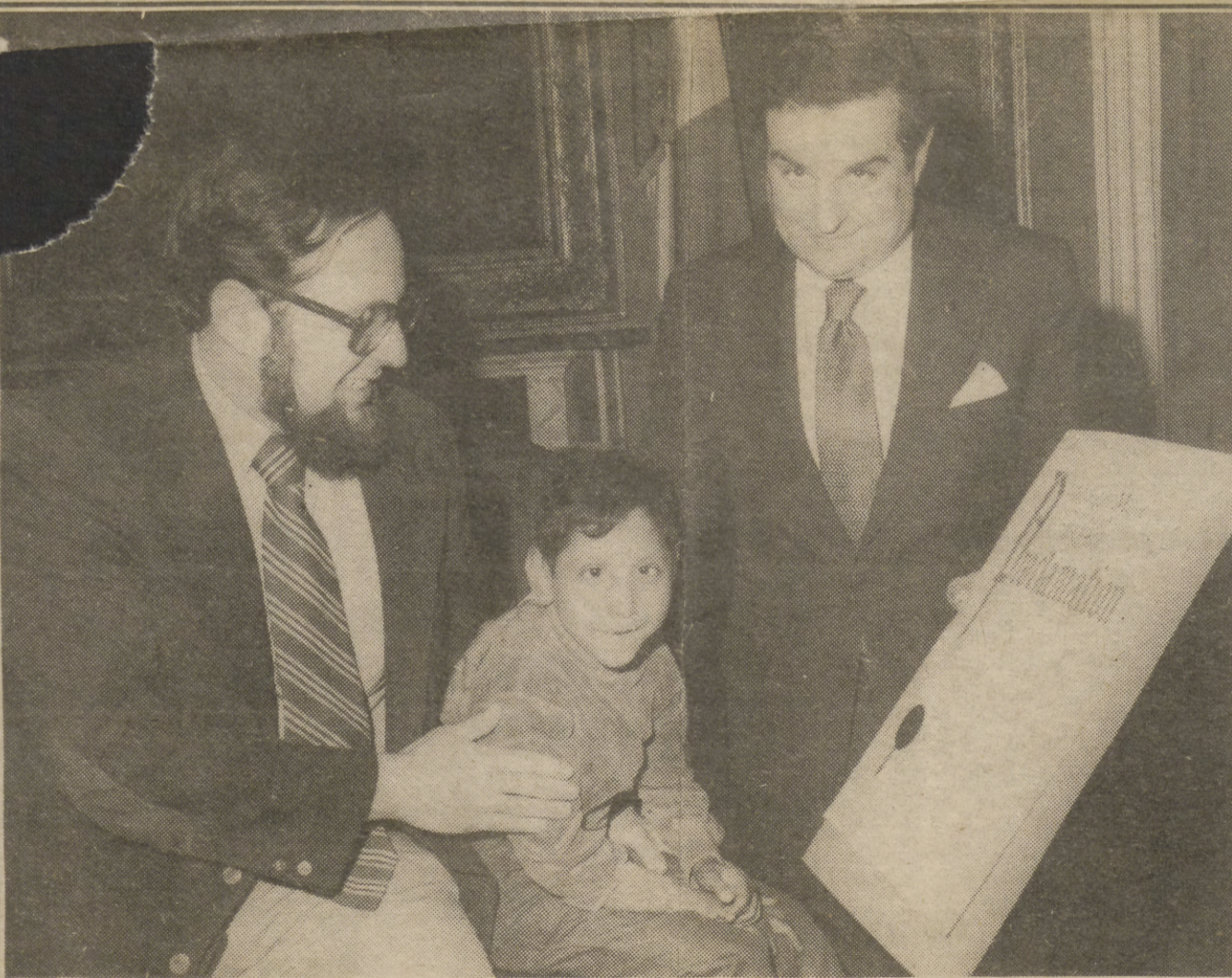
Many neighborhood residents, represented by the Nottingham Association and the East 26th Street Block Association, opposed the variances on the grounds that operating deficiencies presently exist and that expansion of the hospital would only worsen the situation.

While officials of the hospital agreed that there were problems with the loading areas for ambulances and trucks, they argued that the deficiencies could not be corrected without demolishing part of the present building at a prohibitive cost.

In order to relieve some of the traffic problems in the area, Community Hospital did agree to do the following, as was noted in the community board's report:

- Remove the electric pole to a point west of

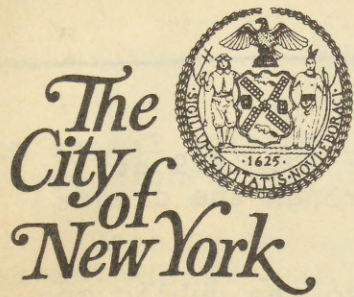
(Continued on Page 12)



## A Flatlands Poster Child

Association for the Help of Retarded Children Poster Child Mark Morales, 5, of Flatlands, receives a proclamation issued by Mayor Koch designating May as "Association for the Help of Retarded Children Month" from Martin Begun (right), chairman of the Community Services Board of the city's Department of Mental Health, Mental Retardation and Alcoholism Services. Standing on during City Hall ceremony is Michael Goldfarb, executive director of the 31-year-old organization.





# COMPTROLLER'S REPORT

HARRISON J. GOLDIN, *Comptroller*

MUNICIPAL BUILDING  
NEW YORK, N.Y. 10007

Volume 5

MAY 1980

Number 11

*Monthly newsletter from the Office of the City Comptroller reporting the restructuring of the City's accounting and management information systems, changes in the City's debt position and other developments of interest to the financial community.*

## CITY ENDS LOAN PACT EARLY, CUTS NOTE ISSUES

The City's seasonal loan agreement with 40 banks for fiscal year 1980 was voluntarily terminated on April 11, nearly three weeks ahead of the scheduled April 30 expiration date. Early termination of the agreement saved the City some \$20,000 in commitment fees.

The creation of the \$600 million credit facility last July 20 was designed as a backup for the City in case it was unable to borrow funds in the public short-term market.

As it turned out, the City exercised its rights under the agreement on one occasion, not because it could not borrow the funds it needed from the public, but because use of the loan facility was at the time less expensive than selling publicly would have been.

The earlier than expected end of the loan agreement was accompanied by another plus for the City: total seasonal financings for fiscal year 1980 were only \$525 million--\$75 million less than it had estimated at the beginning of the fiscal year and \$125 million less than its actual seasonal borrowings during fiscal year 1979.

This marked the third year in a row in which the City reduced its annual short-term financings. Starting with fiscal year 1977, when it borrowed \$2.1 billion, the City successively reduced its borrowings to \$1.8 billion, \$650 million and \$525 million in fiscal years 1978, 1979 and 1980, respectively.

The \$525 million of Revenue Anticipation Notes (RANs) issued this fiscal year consisted of two public sales, of \$200 million on

### WHAT'S INSIDE

- \* Loan Pact  
Ended Early
- \* Bond Market  
Reentry Delayed
- \* April Audits
- \* Audit Public-  
ations List
- \* Opinion  
By Begun



October 4, 1979 at 7.6% and \$175 million on December 20, 1979 at 8.5%, plus the private placement of \$150 million through the credit facility on February 28, 1980 at 9.5%.

By using the facility instead of selling RANs to the public on one occasion, the City saved managers' fees, legal fees, discounts, printing and other costs, all estimated at between \$400,000 and \$475,000.

Half the RANs issued on February 28 were repaid on April 21, the other half on May 20. Total interest costs of the issue came to \$2,635,274.

The October notes and the December notes are payable June 27, with interest totaling \$11,118,904 and \$7,743,150, respectively. Thus, the \$525 million of short-term borrowings in fiscal year 1980 cost \$21,497,328 in interest.

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## CITY DELAYS FULL REENTRY INTO BOND MARKET

Early last fall Comptroller Goldin warned publicly that New York City needed to re-examine its 1981 and 1982 long-term financing plans. He said that various factors would likely preclude the City's re-entry into the public credit markets in the amounts and pursuant to the timetable originally anticipated.

This position is now official City policy. Instead of trying to sell at least \$300 million of City bonds to the public in fiscal year 1981 and \$650 million in fiscal year 1982, as previously called for in its Financial Plan, the City has set a modest sale goal of \$100 million in each of the next two fiscal years.

Ironically, the move comes just as the Mayor accelerated by a full year the City's progress toward a budget genuinely balanced according to Generally Accepted Accounting Principles (GAAP). If approved by the Board of Estimate and the City Council, the City budget for fiscal year 1981 would be the first to be truly balanced in at least 15 years.

A GAAP-balanced budget is a *sine qua non* for City reentry into the long-term bond market; indeed, market analysts had once presumed that when the City achieved such a balanced budget (originally required of the City by fiscal year 1982) its successful reentry into the market would be quickly assured.

Substantiating Comptroller Goldin's concerns in this regard, the rating agencies let it be known earlier this year that GAAP-balanced budget must not only be prepared and officially approved by the City but also working for a period before investment grade ratings on City bonds could be expected. Absent such ratings, municipal bonds tend



to appeal only to more speculative investors and, of course, usually carry higher than usual rates of interest.

Both by legislation and binding agreements the City is required to attempt bond sales in fiscal years 1981 and 1982. Sales of un-rated bonds totaling \$950 million over that period, at reasonable rates of interest, are virtually out of the question.

Thus, the decision to reduce the Financial Plan bond schedule to a total \$200 million over the next two years is more realistic, with a much higher potential for success. The City, however, may make additional public offerings of its bonds, if market conditions permit.

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## FINDINGS OF APRIL AUDITS

1. Department of Transportation's (DOT) Bureau of Ferry and General Aviation Operations: Liberty Parking, Inc., a concessionaire, underreported gross receipts by \$140,000 in the 21-month period between November, 1977 and August, 1979, underpaid the City \$89,000 in rentals and kept inaccurate cash receipt records. The study recommended eviction of the concessionaire, hiring a replacement through competitive bidding and barring Liberty Parking from bidding on future parking lot operations. A letter of claim for the \$89,000 was sent to Liberty Parking and the study forwarded to investigative authorities.
2. Finance Department's Parking Meters Division (PMD): The City could save \$400,000 a year by reducing the frequency of parking meter collections. The contractor makes collections when meter boxes are only about 15% filled; it is paid 35.5 cents for each collection. The auditors recommended that revenue should be collected when the meters are half full. The City is also losing about \$430,000 a year in potential revenue because nearly four million slugs are dropped into meters each year. A slug-rejecting device, similar to the device in telephones, would also save about \$267,000 a year in lost personnel time; 60% of revenue counting time is spent weeding out slugs. Tighter monitoring of the contractor's collection teams would also reduce abused by such teams.
3. Lakeside-Ramapo Special Act Union Free School District: A high percentage of City children in foster care living at this Rockland County institution are regressing in reading and math skills; 44% of the sample analyzed had lower reading scores and 28% had lower math scores than they had when they first entered the institution's school. In contrast, 88% achieved average reading score improvements and 85% achieved such improvements in math scores at three similar schools-- Henry Street, Martin dePorres and Horizon, all in New York City. The Comptroller's analysts found the student absentee rate at Lakeside a high 25% and that teachers were apparently unable to maintain control over the students who attended classes.



OPINION BY MARTIN S. BEGUN

*(From time to time, this newsletter publishes a guest column by community leaders in different fields. This issue's guest column was written by Martin S. Begun, Vice President/Associate Dean of New York University Medical Center and chairman of the Community Services Board of the City Department of Mental Health, Mental Retardation and Alcoholism Services.)*

## BLINKING AT THE FACTS

Too many persons released from State hospitals are incapable of caring for themselves. They live an existence far more threatening and dehumanizing than the one they left. "Deinstitutionalization" is a code name for benign negligence, and it can no longer be supported or advanced as a legal requirement when it frustrates the basic moral obligation of society to care for those who can not possibly help themselves.

The medical sciences in general, and psychiatry in particular, have made few dramatic advances within the last twenty years towards solving the complex and unyielding problem of chronic mental illness. Instead, the main approach has been to alter the form of management rather than the substance of treatment. By management, I mean the alternatives of prolonged hospitalization or the release of the individual to community programs of short or intermediate duration. Neither of these alternatives is equal to the substantive therapeutic intervention which may directly improve mental functioning in someone suffering from chronic mental illness.

The statistics are impressive. While ever increasing numbers of people are affected by long-term psychiatric disorders, it is possible for most to maintain adequate function and stabilization with appropriate treatment and aftercare. In too many instances, however, we are seeing the results of inadequate planning for the care and support of large numbers of patients suffering from chronic mental illness. They can now be seen roaming the streets of our City in the most deplorable condition.

The policy of premature release leaves its mark throughout the City. At any time of day or night one can see these obviously distressed people who live in doorways, on street corners, in our transit system and subways, unattended and unaccounted for.

Over the last few years New York State has released some 47,000 patients from State hospitals to the New York City area alone; an unofficial estimate places the number close to 60,000 living on the streets of our City without care or follow-up.

The well intentioned State policy of releasing individuals to settings less restrictive than the State Hospital has been blighted by the failure to provide adequate aftercare at the local level. Voluntary and municipal agencies just can not absorb the service workload, and the referral mechanisms are inadequate to assure a more stable placement in any follow-up service setting.

Patients with mental illness often lack the will or the desire to seek help for themselves. The "system," whatever its other virtues, is unable to reach them



or encourage their participation in well-organized treatment and rehabilitation programs. By failing to develop a comprehensive system of care for discharged chronically ill patients, society is blinking at the facts in the worst way. While some progress has been made through the recent 100% State-funded Community Support Systems initiative, which can reach some 5,000 chronic patients in the community, a more fundamental restructuring of the service system is required to achieve the goal of a unified State/local system of care.

Instead of merely blinking at the facts, political leaders, mental health professionals, and patient advocates must come together at both the State and local levels to plan for a more humane approach to this most critical problem.

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## GROWTH OF SINKING FUNDS IN APRIL

Assets of the City's four Sinking Funds grew during April to \$724,884,440. This was an increase of \$5,618,573, or 0.78%, over assets that totaled \$719,265,867 on April 1. The rise consisted of a \$2,963,087 increase in the required amortization reserve (from \$648,141,851 to \$651,104,938) and a \$2,655,487 increase in the surplus of assets over the required amortization reserve (from \$71,124,015 to \$73,779,502).

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## LIST OF COMPTROLLER'S PUBLICATIONS FROM 7/1/79 TO 9/30/79

Among the reports issued by the Comptroller's Office between July 1 and September 30, 1979 are the following (report dates are in parentheses). Copies of specific reports may be requested by writing to "Comptroller's Office, Audit Library, Room 517A, Municipal Building, 1 Centre Street, New York, New York, 10007."

### — JULY —

- 1) Payroll, Personnel and Timekeeping Procedures of the N.Y.C. Department of Buildings as of March 1, 1979 (7/3/79)
- 2) Analysis of Bus Operations (Road Failures) of the N.Y.C. Transit Authority and the Manhattan and Bronx Surface Transit Operating Authority (7/9/79)
- 3) Fashion Institute of Technology Review of Circumstances Leading to the Fit Staff Housing Co. Mortgage (7/12/79)
- 4) Monitoring Report of Concession Activities Bureau of Ferry and General Aviation Operations (7/13/79)
- 5) Compensation for Other Payments Due from Hudson Harbor 79th Street Boat Basin Inc., and Nicholas Yacht Yards Associates (7/23/79)
- 6) Financial and Operating Practices of the Doctors Council Welfare Fund, January 1, 1978 to December 31, 1978 (7/23/79)
- 7) Audit Report on Rental Compensation Due to the City from Heliport Enterprises, Inc., October 1, 1975 to September 10, 1978 (7/26/79)
- 8) Audit Report on Rent Due from United Concessionaires, Inc., Rockaway Beach, Queens, May 1, 1971 to Sept. 30, 1977 (7/27/79)



- 9) Report on Incomplete Medical Records and Inadequate Documentation of Medicare and Medicaid Claims, New York City Health and Hospitals Corp. (7/31/79)
- 10) N.Y.C. Transit Authority Report on Consultant Contract with John Carl Warnecke, Architects for Whitehall Street Station of Lower Second Avenue Subway Line, May 30, 1974 to Oct. 31, 1977 (7/31/79)
- 11) Purchasing Inspection and Payment for Fuels by the Board of Education (7/31/79)
- 12) Follow-up Audit of Partial Payment Process Capital and Maintenance Construction Contracts (7/79)

— AUGUST —

- 13) Report on Consultant Contract with Welton Becket and Associates, Architects for Pine Wall Street Station of the Lower Second Ave. Busline, June 14, 1974 to December 31, 1977 (8/1/79)
- 14) Misericordia Hospital Financial Audit, January, 1974 to June, 1975 (8/13/79)
- 15) Citywide Cleaning Contracts and Inspection Procedures (8/17/79)
- 16) Monitoring Report on Duplicate Payments to Private Schools Serving Handicapped Children Under Contract with the City Board of Education, City Special Services for Children and State Department of Education (8/17/79)
- 17) Institute of Rehabilitation Medicine Financial Audit, January 1, 1975 to May 31, 1978 (8/22/79)
- 18) Certain Expenditures, Operating Practices and Controls Relating to Funds Expended from a Grant from New York State for Snug Cultural Center, Inc. (8/22/79)
- 19) Failure of the Police Department to Maintain and Respond to Calls from Highway and Street Emergency Calls (8/22/79)
- 20) Long Island College Hospital Financial Audit, January, 1975 to May, 1978 (8/24/79)
- 21) Human Resources Administration Agency for Child Development, City of New York, Department of Health, Education & Welfare, Grant H-2Cl72, Parent and Child Center Program Demonstration Grant From July 1, 1977 to June 30, 1978 (8/24/79)
- 22) HRA Agency For Child Development, City of New York, Department of Health, Education & Welfare Grant H-8l36, Parent & Child/Enter Program Service Grant from December 1, 1977 to November 30, 1978 (8/24/79)
- 23) Louise Wise Service Child Care Agency Financial Audit from July 1, 1975 to June 30, 1977 (8/27/79)
- 24) Revenue and Expense Allocations for Bus Routes Operated by Pioneer Bus Corp., January 1, 1978 to June 30, 1979 (8/27/79)
- 25) New Muse Community Museum of Brooklyn, Inc., Brooklyn Renaissance CETA Project, February 6, 1978 to February 28, 1979 (8/28/79)
- 26) Brooklyn Bureau of Community Services Child Care Agency Financial Audit, July 1, 1975 to June 30, 1977 (8/29/79)
- 27) Windham Children's Services Child Care Agency Financial Audit, July 1, 1975 to June 30, 1977 (8/29/79)
- 28) Annual Report of the Operations and Condition of the Several Sinking Funds of The City of New York for the Redemption of Debt for the Fiscal Year July 1, 1978 to June 30, 1979 (8/31/79)



- 29) Energy Waste at Jamaica Water Pollution Control Plant of Hunts Point Water Pollution Control Plant (8/79)
- 30) Report on the Effectiveness of the Agency for Child Development in Obtaining Compliance with Terms of Renegotiated Agreements for Nine Leased Day Care Centers (8/79)
- 31) Standards of Foster Care Performance (8/79)

— SEPTEMBER —

- 32) Compensation Due from Nichols Bayside Marina Inc., April 1, 1957 to October 31, 1977 (9/7/79)
- 33) Community Board #9, Bronx Letter Report (9/10/79)
- 34) Audit Report on Board of Education's Modernization Program (9/11/79)
- 35) Chief Clerk's Office of the Mayor, Report on Vouchering Practices and Procedures for Other Than Personal Service Expenditures and a Review of Agency Bank Accounts, July 1, 1977 to March 31, 1979 (9/11/79)
- 36) Bluberry Treatment Center, Inc., Child Care Agency Financial Audit for the Period July 1, 1969 to June 30, 1976 (9/11/79)
- 37) The Brooklyn Hospital Financial Audit, January, 1975 to May, 1978 (9/11/79)
- 38) Community Board #10 Manhattan Letter Report (9/12/79)
- 39) Compensation Due from Marinas of the Future, Inc., November 1, 1974 to October 31, 1977 (9/12/79)
- 40) Montefiore Hospital Financial Audit, January, 1974 to May, 1978 (9/12/79)
- 41) Follow-Up Audit Report on Harold H. Goldberg and Co., Inc., Managing Agent for the Imperial Apartments, Plainfield, New Jersey, January 1, 1978 to May 1, 1979 (9/12/79)
- 42) Revision of Audit Report on St. Agnes Home & School for Children Financial Audit, July 1, 1971 to June 30, 1975 (9/12/80)
- 43) Madonna Heights Schools for Girls Child Care Agency Financial Audit, July 1, 1973 to June 30, 1975 (9/05/79)
- 44) Payroll, Personnel & Timekeeping Procedures of the New York City Department of Transportation, Bureau of Highway Operations as of 5/01/79 (9/17/79)
- 45) Friendly Homes, Inc. Child Care Agency Financial Audit, July 1, 1975 to June 30, 1977 (9/18/79)
- 46) Board of Education Purchase Discounts on Contract Spending, July 1, 1977 to December 31, 1978 (9/19/79)
- 47) Medicaid Claims and Reimbursements, Roosevelt Hospital Financial Audit, July, 1975 to December, 1976 (9/20/79)
- 48) Rent Due From Malverne's Corp. and Carol-Lynn Parking Corporation, March 8, 1978 to March 7, 1979 (Malverne's), January 17, 1976 to January 16, 1979 (Carol-Lynn) (9/21/79)
- 49) Performance Analysis of Programs of New York State Assistance to New York City Agencies Serving Deinstitutionalized Psychiatric Patients (9/21/79)
- 50) Catholic Charities Counselling Services--Child Care Division Financial Audit, July 1, 1974 to June 30, 1975 (9/24/79)
- 51) Community Board No. 4, Bronx Letter Report (9/27/79)
- 52) Talbot Perkins Childrens Services Child Care Agency Financial Audit, July 1, 1975 to June 30, 1976 (9/28/79)
- 53) Little Flower Childrens' Services Child Care Agency, July 1, 1972 to June 30, 1975 (9/28/79)



**DEBT POSITION  
OF THE CITY OF NEW YORK  
AND CERTAIN STATE AGENCIES**

APRIL 30, 1980

(In Thousands)

<u>Long-Term Debt</u>	<u>City Notes and Bonds</u>	<u>Public Benefit Corporations</u> <sup>1</sup>	<u>Municipal Assistance Corporation</u> <sup>1</sup>	<u>Combined</u>	<u>% Change From 6/30/79</u>
Notes and Bonds payable	\$6,581,387	\$ 160,116	\$6,157,608	12,899,111	-1.27%
Capital Lease Obligations	<u>                    </u>	927,128	<u>                    </u>	927,128	-8.58%
	<u>\$6,581,387</u>	<u>\$1,087,244</u>	<u>\$6,157,608</u>	<u>\$13,826,239</u>	-1.79%
Less:					
Assets Held for Debt Service	\$ 807,038 <sup>2</sup>	\$ 182,012	\$ 651,838	\$ 1,640,888	-3.73%
Net Debt Outstanding	<u>\$5,774,349</u> <sup>3</sup>	<u>\$ 905,232</u>	<u>\$5,505,770</u> <sup>3</sup>	<u>\$12,185,351</u>	-1.52%
Short-Term Debt	<u>\$ 450,000</u>			<u>\$ 450,000</u>	

<sup>1</sup>As of March 31, 1979.

<sup>2</sup>Includes \$724,884,000 in Sinking Fund assets as of April 30, 1980; \$40,594,000 in required Federal Loan Guarantee assets held by MAC as of March 31, 1980; and \$41,560,000 (representing only principal payable in May) in the General Debt Service Fund.

<sup>3</sup>As a result of certain exchanges and payments to the City, MAC held \$225.22 million of City Bond Anticipation Notes and \$588.70 million of City Serial Bonds at March 31, 1980. Because these obligations were obtained by MAC either in exchange for its own bonds or from the proceeds of the sale of its bonds, neither MAC nor the City included these obligations in their respective financial statements as MAC assets or outstanding City liabilities.





THE CITY OF NEW YORK  
OFFICE OF THE MAYOR  
NEW YORK, N.Y. 10007

October 30, 1987

Mr. Martin S. Begun  
Chairman  
The Community Services Board  
Department of Mental Health  
Mental Retardation and Alcoholism Services  
93 Worth Street  
New York, New York 10013

Dear Marty:

I apologize for being tardy in getting back to you, but I do want to let you know how much I appreciate your letter and the Board resolution supporting the Administration's plan to expand services to the homeless mentally ill.

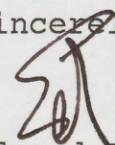
I know you understand that while this initiative will not help all homeless mentally ill, it will help those most seriously disabled and at risk to get the assistance and medical care they need. Of course, the longer range solution to the problems of the homeless mentally ill lies in the development of additional community based and specially supported residential homes, which are the responsibility of the State.

We will continue our efforts to work with the State to enable the homeless mentally ill people to receive care in appropriate residential settings.

Once again, thank you for your letter.

All the best.

Sincerely,

  
Edward I. Koch  
M A Y O R





STATE OF NEW YORK  
EXECUTIVE CHAMBER  
ALBANY 12224

MARIO M. CUOMO  
GOVERNOR

December 9, 1987

Dear Martin:

Thank you for your letter and the copy of the resolution adopted by the Community Services Board in support of Mayor Koch's initiative to hospitalize seriously mentally ill street people.

I know that Mayor Koch appreciates the support of his initiative by members of the Board. You can be assured that State agencies, particularly the Office of Mental Health, will continue to collaborate with the City in this effort.

All the best!

Sincerely,

*Mario*

Mr. Martin S. Begun, Chairman  
New York City Department of  
Mental Health  
Mental Retardation and Alcoholism  
Services  
93 Worth Street  
New York, New York 10013





MEL MILLER  
SPEAKER

THE ASSEMBLY  
STATE OF NEW YORK  
ALBANY

May 19, 1987

Martin S. Begun  
New York University Medical School  
550 First Avenue  
New York, New York 10016

Dear Marty:

I'm very sorry that I was unable to attend your swearing-in ceremony on Monday due to my legislative duties in Albany.

I would, however, like to personally congratulate you on being chosen as Chairman of the Community Services Board of the New York City Department of Mental Health. This is indeed a major honor, and is a fitting recognition of the esteem in which you are held by all who know you.

Again, congratulations and best wishes during your tenure in this important position.

Cordially,

Mel Miller  
Speaker





THE CITY OF NEW YORK  
OFFICE OF THE MAYOR  
NEW YORK, N.Y. 10007

August 21, 1985

Mr. Martin S. Begun  
400 East 56th Street  
New York, N.Y. 10022

Dear Marty:

I read your article in the Empire State Report, "Crossroads for the Homeless Mentally Ill." It was well done. Keep it up.

All the best.

Sincerely,

A handwritten signature in black ink, appearing to be "E. Koch", written over a horizontal line.

Edward I. Koch  
Mayor



The Coalition of Voluntary Mental Health,  
Mental Retardation and Alcoholism Agencies, Inc.  
cordially invites you to attend our

**MENTAL HYGIENE AWARD PRESENTATION**  
and  
**COCKTAIL RECEPTION**

Honoring  
**MARTIN S. BEGUN**  
Chairman, Community Services Board  
New York City Department of Mental Health,  
Mental Retardation and Alcoholism Services

on Wednesday, June 20, 1990  
at The Faculty Dining Room  
New York University Medical Science Building  
550 First Ave. - Ground Floor  
New York City

Presentation: 7:00 p.m.  
Cocktail Reception: 6:00 to 8:30 p.m.

Reservations: \$50.00 per person  
R.S.V.P. by June 11



# THE COALITION of Voluntary Mental Health, Mental Retardation and Alcoholism Agencies, Inc.

## EXECUTIVE COMMITTEE

Edward I. Geffner  
*President*

Mildred M. Allen, Ph.D.  
Marcel Biberfeld, D.S.W.  
Rev. Frederick E. Dennard  
Joan DiBlasi  
Jerome M. Goldsmith, Ed.D.  
Marsha A. Martin, D.S.W.  
Joyce Pilsner  
Kenneth Popler, Ph.D.  
Mary Redd  
Mark Salomon  
James R. Schmidt  
Ethel S. Wyner, Ed.D.

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Harvey Bluestone, M.D.  
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Andronike Tsamas  
Zippora Twersky  
Andrew Weissman, D.S.W.

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Hon. George L. Jurow  
Harold Kase, Ed.D.  
Peter G. Neaman  
Joseph Wagman  
  
Cynthia J. Dames  
*Executive Director*



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THE COALITION  
OF VOLUNTARY MENTAL HEALTH,  
MENTAL RETARDATION  
AND ALCOHOLISM AGENCIES, INC.

*Sixth Annual Mental Hygiene  
Award Presentation*

1990 Honoree  
Martin S. Begun

Wednesday, June 20, 1990

NYU Medical Science Building  
Faculty Dining Room  
550 First Avenue  
New York, N.Y.

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## Martin S. Begun

*We honor on this 20th day of June, 1990, a true public servant and Renaissance Man, Martin S. Begun, and a remarkable career of service and advocacy on behalf of the family of New York. For more than a decade, Mr. Begun has served the New York University School of Medicine as Associate Dean and Vice-President of External Affairs. But his contributions have by no means been confined to the world of academia. His commitment to public service spans many fields - politics, international affairs, ethnic concerns, and health and mental health policy, and his leadership and sound judgement continue to be sought by innumerable public and private advisory bodies.*

*It is for Mr. Begun's exceptional contributions to New York's mental health community that we pay tribute to him today. Recently completing his fourth term as Chair of the Community Services Board of the New York City Department of Mental Health, Mental Retardation and Alcoholism Services, he has worked tirelessly to shape a responsive and balanced mental health system for New York City and to ensure the availability of resources necessary to sustain and improve that system. A persistent presence in Albany each budget session, Mr. Begun has used his skills as educator and diplomat to reinforce and enhance the partnership between the public and voluntary sectors. He has also distinguished himself as a member of The New York State Mental Health Services Council, first appointed to that body by Governor Cuomo in 1983.*

*He walks comfortably with the most powerful among us while never losing sight of the needs and aspirations of our least fortunate citizens. The Coalition of Voluntary Mental Health, Mental Retardation and Alcoholism Agencies is pleased to honor Martin S. Begun with our 1990 Mental Hygiene Award.*

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*The Coalition, founded in 1972, currently represents over 100 non-profit agencies, hospitals, free-standing clinics, community mental health centers, residences, settlement houses and rehabilitation programs providing mental health and alcoholism services to more than 350,000 persons in the New York City metropolitan area.*

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## Greetings and Presentations

Cynthia J. Dames, *Executive Director*  
*The Coalition of Voluntary Mental Health,  
Mental Retardation and Alcoholism Agencies*

Billy E. Jones, M.D., *Commissioner*  
*The New York City Department of Mental Health,  
Mental Retardation and Alcoholism Services*

Jerome M. Goldsmith, Ed.D., *Executive Vice-President*  
*Jewish Board of Family and Children's Services*

Julius Edelstein, Sr. *Vice-Chancellor Emeritus*  
*City University of New York*

Edward I. Geffner, *Board President*  
*The Coalition of Voluntary Mental Health,  
Mental Retardation and Alcoholism Agencies*

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## Angels\*

Leon Constantiner  
Federation Employment and Guidance Service  
Harlem Interfaith Counseling Service, Inc.  
Queens Child Guidance Center  
Pat and John Rosenwald  
Howard J. Rubenstein  
Cynthia Zirinsky

## Patrons\*

The Astor Home for Children  
Arturo Constantiner, M.D.  
Federation of Mental Health Centers  
Edward I. Geffner  
Jerome M. Goldsmith, Ed.D.  
Henry Street Settlement  
Harold M. Kase, Ed.D.  
Lifeline Center for Child Development  
Lutheran Medical Center Mental Health Clinic  
Maimonides Medical Center, CMHC  
The Riverdale Mental Health Association  
Alan B. Siskind, Ph.D.  
Staten Island Mental Health Society, Inc.  
Steinway Mental Health Committee, Inc.  
Youth Counseling League, Inc.

## Sponsors\*

Mildred Allen, Ph.D.  
Alixandra C. Baker  
Myra and David Baker  
Joyce Bove  
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Bronx-Lebanon Hospital Center  
Builders for Family and Youth,  
Brooklyn Catholic Charities  
Community Access, Inc.  
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Ethan C. Eldon  
Fountain House, Inc.  
Graham-Windham Mental Health Clinic  
Hamilton-Madison House

The Jewish Guild for the Blind  
Marsha A. Martin, D.S.W.  
Postgraduate Center for Mental  
Health  
Barry Roff, Ph.D.  
Axel Schupf  
Cecile Schwartzman  
Jeffrey Solomon, Ph.D.  
Chester J. Straub  
United Jewish Appeal-  
Fed. of Jewish Philanthropies  
Leonel Urcuyo, M.D.  
Marvin Weitz  
Weston United Community  
Renewal, Inc.  
Norman Wolf

\*List in formation.

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GOVERNOR'S SELECT COMMISSION ON THE FUTURE  
OF THE STATE-LOCAL MENTAL HEALTH SYSTEM

44 Holland Avenue, Albany, New York 12229



Mario M. Cuomo  
Governor

Jerome M. Goldsmith, Ed.D.  
Chairman

November 23, 1984

Mr. Martin S. Begun  
Vice-President-Associate Dean  
New York University Medical Center  
550 First Avenue  
New York, N. Y. 10016

Dear Marty:

As Chairperson of the Governor's Select Commission on the Future of the State-Local Mental Health System, I want to thank you and commend you for your invaluable assistance in completing the work of the Commission.

The Commission's charge to seek solutions to the problems of mental health delivery in New York State was a profound challenge and one, I believe, we have met with commitment and a deep concern for the mentally ill.

It has been a pleasure to come to know you more intimately, in these many months. We have debated the critical mental health issues facing us in our State, compromised and set an agenda which, hopefully, will bring about the necessary changes to move toward a comprehensive system of care.

The Governor's Conference was a demonstration of the growing constituency concerned with mental health care. The Commission has ended, however, I look forward to working with you in other contexts on behalf of the mentally ill.

Again thank you and congratulations.

Sincerely,

A handwritten signature in blue ink that reads 'Jerome'.

Jerome M. Goldsmith, Ed.D.  
Chairman

*Marty -  
you were big strength  
and balance which  
defined the whole process -  
Jerome*

tc





THE CITY OF NEW YORK  
OFFICE OF THE MAYOR  
NEW YORK, N.Y. 10007

September 20, 1983

Mr. Martin S. Begun  
Vice President for External Affairs  
New York University  
550 First Avenue  
New York, NY 10016

Dear Martin:

I have been advised of your recent appointment by the Governor to the Select Commission on Mental Health. I just want to let you know of the importance that I have placed on the appropriate delivery and funding of mental health services to New York City residents. In fact, I have communicated with both Governors Carey and Cuomo as well testified whenever possible on the State's abrogation of responsibility to localities. Attached are copies of this correspondence and testimony for your ready reference.

The City is facing a mental health crisis as the number of patients increases and the State dollars necessary to support services to this population shrink. I think it would be helpful if you were to be briefed on the issues that are particular to the City. I have, therefore, asked my assistant, Victor Botnick, to arrange an informational session with all members of the Committee and the appropriate City officials, including Robert F. Wagner, Jr., Deputy Mayor for Policy, Stanley Brezenoff, President of New York City Health and Hospitals Corporation and Dr. Sara Kellermann, Commissioner of the Department of Mental Health, Mental Retardation, and Alcoholism Services. He will be calling you in mid-October to arrange this meeting. If you have any questions prior to that time, please feel free to contact him.

The issues which your Committee must address are complex, problematic, and extremely important. I look forward to working closely with you on this matter.

All the best.

Sincerely,

Edward I. Koch  
MAYOR





THE CITY OF NEW YORK  
OFFICE OF THE MAYOR  
NEW YORK, N.Y. 10007

December 13, 1978

Martin Begun  
Dean's Office  
NYU School of Medicine  
550 First Avenue  
New York, NY 10021

Dear Martin:

Pursuant to the authority vested in me as Mayor, I hereby reappoint you Chairman of the Advisory Board of the New York City Department of Mental Health, Mental Retardation and Alcoholism Services.

This appointment shall take effect immediately and shall remain in effect until the expiration of your term on December 31, 1981.

Thank you for your willingness to serve the City in this capacity.

Yours sincerely,

Edward I. Koch  
MAYOR