# Narendra Paul Loomba Department of Management

- Faculty
- Field Description
- The Majors and Specializations
- The Minors and Courses
- Minors for Non-Business Major
- Courses
  - Courses in Management (MGT)
- Department of Management Site

#### Field Description

Management is the science and art of running an organization. It involves setting goals, planning, organizing human and other resources, implementing plans, and guiding the organization to achieve desired goals. Management applies to for-profit, not-for-profit, and governmental organizations; it applies to small and larger organizations, to family-owned and stockholder-owned firms, and to units within larger organizations. Management is interdisciplinary and integrates contributions from various fields of knowledge.

## The Major and Specializations

The management major prepares the student for entry level positions in operations management or personnel administration; for the broader managerial responsibilities that usually come with promotion and continue to expand throughout ones career; or to start and manage an entrepreneurial venture. Courses are designed to develop the necessary skills, insight, and knowledge for dealing with the human and organizational aspect of management and also to develop the analytical, creative, and quantitative skills required for allocating and utilizing resources and for making managerial decisions.

The Department of Management (MGT) offers courses in the concepts and techniques for managing all kinds of organizations. The department offers three specializations: entrepreneurship (ENT), human resource management (HRM), and operations management (OM). Each is outlined in detail below.

- Entrepreneurship (ENT) prior to Fall 2020
- Entrepreneurship (ENT) effective Fall 2020
- Human Resource Management (HRM)
- Operations Management (OM)

#### Entrepreneurship

#### **Program Learning Goals**

| Operational Skills                      | Students will be able to Identify and respond to operational issues of entrepreneurial ventures   |  |
|---|---|--|
| Strategy Skills                         | Students will be able to Identify, generalize and apply venture start-up and growth strategy issues   |  |
| Business Opportunity Recognition Skills | Students will be able to analyze various business opportunities by applying systematic theoretical frameworks                                   |  |
| Business Modeling and Planning Skills   | Planning Skills Students will be able to develop a value proposition for a new or existing venture and embed it in a sustainable business model |  |

#### Required Courses (12 credits)

| MGT 3960 | Entrepreneurship Management (MGT 3860)   | 3 credits |
|----------|--|-----------|
|          | Course title change to: An Entrepreneurial Pre-Launch Journey (effective Fall 2020)          |           |
| MGT 4961 | Entrepreneurial Experiences ( MGT 4862)  | 3 credits |
|          | No longer offered starting Fall 2020   |           |
| MGT 4962 | Family Business Management ( MGT 4867)   | 3 credits |
|          | Course number and title change to: MGT 3962 Family Enterprise Dynamics (effective Fall 2020) |           |
| MGT 4963 | Entrepreneurial Start-ups ( MGT 4861)  | 3 credits |
|          | No longer offered starting Fall 2020   |           |

Choose four courses from: 12 credits
(In the event that a course is unavailable, contact a faculty advisor to secure approval for a substitution.)

| CIS 3444 | e-Business Technologies   | 3 credits |
|----------|---|-----------|
| FIN 3610 | Corporate Finance   | 3 credits |
| FIN 3620 | Financial Management for Small Business and Entrepreneurs                                   | 3 credits |
| LAW 3102 | Law of Business Organizations   | 3 credits |
| LAW 3106 | Law and Entrepreneurship  | 3 credits |
| LAW 3302 | The Law of Real Estate Transactions II  | 3 credits |
| LAW 3400 | Law, Business and Sustainability  | 3 credits |
| MGT 3300 | Management: A Behavioral Approach   | 3 credits |
| MGT 4400 | Human Resource Management   | 3 credits |
| MGT 4420 | The Management of Compensation  | 3 credits |
| MGT 4965 | Leadership Development and Entrepreneurial Applications                                     | 3 credits |
|          |   |           |
|          | No longer offered starting Fall 2020  |           |
| MGT 4966 | Social Business: Social Networking for Entrepreneurs  | 3 credits |
|          |   |           |
|          | No longer offered starting Fall 2020  |           |
| MGT 4967 | Technology, Innovation, and Design in Entrepreneurship                                      | 3 credits |
|          |   |           |
|          | Course title change to: Technology and Innovation in Entrepreneurship (effective Fall 2020) |           |

| MGT 4968 | Critical Conversations for Entrepreneurs: Selling and Negotiating                       | 3 credits |
|----------|---|-----------|
|          |   |           |
|          | Course number and title change to: MGT 3968 The Art of Persuasion (effective Fall 2020) |           |
| MGT 4969 | Social Entrepreneurship (MGT 4864)  | 3 credits |
| MGT 4970 | Creating Entrepreneurial Communities  | 3 credits |
|          | No longer offered starting Fall 2020  |           |
| MGT 4971 | Women and Entrepreneurship  | 3 credits |
|          | No longer offered starting Fall 2020  |           |
| MGT 4978 | Intrapreneurship: Managing Ventures Within the Corporation (MGT 4863)                   | 3 credits |
|          | No longer offered starting Fall 2020  |           |
| MKT 3400 | International Business Principles   | 3 credits |
| MKT 3600 | Marketing Research  | 3 credits |
| MKT 3605 | Consumer Behavior   | 3 credits |
| MKT 4151 | Direct and Interactive Marketing  | 3 credits |
| MKT 4401 | International Trade Financing   | 3 credits |
| MKT 4511 | Marketing Channels  | 3 credits |
| MKT 4555 | Internet Marketing  | 3 credits |
| MKT 4910 | Selling and Sales Management  | 3 credits |
| MKT 4912 | Retail Management and Merchandising   | 3 credits |
| PAF 3015 | Qualitative Studies of Communities  | 3 credits |
| PAF 3040 | Information and Society   | 3 credits |
| PAF 3102 | Economic Analysis and Public Policy   | 3 credits |
| PAF 3601 | Programs, Policy and Evaluation Research  | 3 credits |
| PAF 3701 | Building Cities: Markets and Government ( RES 3650 )                                    | 3 credits |
| PAF 4250 | Nonprofit Housing Development ( RES 4650 )  | 3 credits |
| RES 3000 | Real Estate Law and Institutions (LAW 3301)   | 3 credits |
| RES 3200 | Property Investment and Financing   | 3 credits |
| RES 3300 | Real Estate Valuation and Feasibility Study   | 3 credits |
|          |   |           |

| RES 3400 | Real Estate Capital Markets                 | 3 credits |
|----------|---|-----------|
| RES 3550 | S 3550 Analytical Skills in Real Estate 3 c |           |
| RES 3700 | Real Estate Management                      | 3 credits |

## back to top

| New requirements for BBA in Entrepreneurship (effective Fall 2020) |   |  |  |  |
|--|---|--|--|--|
| Required Courses   | Required Courses (12 Credits)   |  |  |  |
| MGT 3950   | Developing an Entrepreneurial Mindset   | 3 credits  |  |  |
| MGT 3951   | Creating Entrepreneurial Opportunities  | 3 credits  |  |  |
| MGT 4952   | Designing for Innovation  | 3 credits  |  |  |
| MGT 5985   | Entrepreneurship in the Wild  | 3 credits  |  |  |
| Elective Courses (   | 9 credits)  | ·  |  |  |
|  | oose any 3000-level or 4000-level course from the Marxe, Weissman, or Zicklin Schools ship Area Coordinator, who will notify the Registrar, if the course is approved.  An Entrepreneurial Pre-Launch Journey | by submitting the justification for an identified course |  |  |
| MGT 3962   | Family Enterprise Dynamics  | 3 credits  |  |  |
| MGT 3964   | Entrepreneurial Teams, Networks, and Alliances  | 3 credits  |  |  |
| MGT 3968   | The Art of Persuasion   | 3 credits  |  |  |
| MGT 3971   | Multicultural Entrepreneurial Experiences   | 3 credits  |  |  |
| MGT 4954   | New Venture Funding   | 3 credits  |  |  |
| MGT 4960   | New Venture Management  | 3 credits  |  |  |
| MGT 4967   | Technology and Innovation in Entrepreneurship   | 3 credits  |  |  |

3 credits

back to top

MGT 4969

MGT 4993

# **Human Resource Management (HRM)**

Social Entrepreneurship

Special Topics in Entrepreneurship

# **Program Learning Goals**

| Organizational Behavior Proficiency   | Students will comprehend concepts that help identify behavioral problems in work organizations               |
|---------------------------------------|--|
| Human Resource Management Proficiency | Students will develop the capability to generate plans, programs, or systems for the Human Resource function |

## **Required Courses**

## 9 credits

| MGT 3300 | Management: A Behavioral Approach | 3 credits |
|----------|-----------------------------------|-----------|
| MGT 3800 | Management and Society            | 3 credits |
| MGT 4400 | Human Resource Management         | 3 credits |

## **Specialization Courses**

## 15 credits

Students must take five additional management courses, at least four of which are to be chosen from the following list:

| MGT 4310 | Organizational Design                        | 3 credits   |
|----------|--|-------------|
| MGT 4330 | Organizational Behavior: A Micro Perspective | 3 credits   |
| MGT 4340 | Organizational Change                        | 3 credits   |
| MGT 4380 | Management of Organizational Productivity    | 3 credits   |
| MGT 4420 | Management of Compensation                   | 3 credits   |
| MGT 4430 | Employee Development and Training            | 3 credits   |
| MGT 4460 | Labor Relations and Collective Bargaining    | 3 credits   |
| MGT 4475 | Human Resource Metrics                       | 3 credits   |
| MGT 4480 | Conflict Management Procedures               | 3 credits   |
| MGT 4493 | Special Topics in Human Resource Management  | 3 credits   |
| MGT 4494 | Special Topics in Human Resource Management  | 1.5 credits |
| MGT 4880 | Management of Multinational Corporations     | 3 credits   |

The fifth specialization elective can be any Department of Management course or another course approved by a department advisor.

back to top

# **Operations Management (OM)**

## **Program Learning Goals**

|  | Technical Skills | Students will be able to demonstrate technical competence with Operations Management techniques |
|--|------------------|---|
|--|------------------|---|

| Interpretive Skills                | Students will be able to interpret results of Operations Management techniques and make relevant recommendations              |
|------------------------------------|---|
| Integrative Problem Solving Skills | Students will be able to integrate more than one Operations Management technique to solve a problem                           |
| Contextual Skills                  | Students will be able to identify and explain broad issues affecting Operations Management such as strategy and globalization |

## **Required Courses**

## 21 credits

| MGT 3300 | Management: A Behavioral Approach       | 3 credits |
|----------|---|-----------|
| MGT 3500 | Business Decision Models ( OPR 3450 )   | 3 credits |
| MGT 3710 |   | 3 credits |
|          | Introduction to Supply Chain Management |           |
| MGT 3730 | Business Process Analysis               | 3 credits |
| MGT 3800 | Management and Society                  | 3 credits |
| MGT 4500 | Cases in Operations Management          | 3 credits |
| MGT 4551 | Service Operations Strategy             | 3 credits |

## Specialization Elective

## 3 credits

Students must take one elective course, to be selected in consultation with an advisor.

| MGT 4591 | Special Topics in Operations Management | 1 credit    |
|----------|---|-------------|
| MGT 4592 | Special Topics in Operations Management | 2 credits   |
| MGT 4593 | Special Topics in Operations Management | 3 credits   |
| MGT 4594 | Special Topics in Operations Management | 1.5 credits |

back to top

## The Minors\*

\*Optional second minors open only to students pursuing a major within the Zicklin School of Business.

Each minor consists of 9 credits.

Entrepreneurship (ENT), prior to Fall 2020

| MGT 3960      | Entrepreneurship Management (MGT 3860)   | 3 credits |
|---------------|--|-----------|
|               | Course title change to: An Entrepreneurial Pre-Launch Journey (effective Fall 2020)          |           |
| plus two of t | he following courses:  |           |
| MGT 4961      | Entrepreneurial Experiences (MGT 4862)   | 3 credits |
| MGT 4962      | Family Business Management (MGT 4867)  | 3 credits |
|               | Course number and title change to: MGT 3962 Family Enterprise Dynamics (effective Fall 2020) |           |
| MGT 4963      | Entrepreneurial Start-ups (MGT 4861)   | 3 credits |
| MGT 4970      | Creating Entrepreneurial Communities   | 3 credits |
| New Entrep    | reneurship Minor requirements effective starting Fall 2020                                   |           |
| MGT 3950      | Developing an Entrepreneurial Mindset  | 3 credits |
| MGT 3951      | Creating Entrepreneurial Opportunities   | 3 credits |
| MGT 4952      | Designing for Innovation   | 3 credits |

# **Human Resource Management (HRM)**

| MGT 3300                           | Management: A Behavioral Approach | 3 credits |  |
|------------------------------------|-----------------------------------|-----------|--|
| MGT 4400                           | Human Resource Management         | 3 credits |  |
| plus any other 3-credit MGT course |                                   |           |  |

# **Operations Management (OM)**

| MGT 3500                           | Business Decision Models ( OPR 3450 )   | 3 credits |  |
|------------------------------------|---|-----------|--|
| MGT 3710                           |   | 3 credits |  |
|                                    | Introduction to Supply Chain Management |           |  |
| plus any other 3-credit MGT course |   |           |  |

back to top

Minors for Non-Business Major

Students in the Weissman School of Arts and Sciences or in the Marxe School of Public and International Affairs who wish to take business courses may do so by declaring a minor in entrepreneurship or in human resources. Before declaring the minor, they must either complete BUS 1001 (1 credit) or have previously completed BUS 1011 (3 credits). To be awarded the minor, students must have a GPA of 2.0 or more in the courses included in the minor. Eligibility to declare such a minor is restricted to students who have an overall GPA of 2.0 or more at the time they declare the minor. Courses that apply to the minor may not be used for any other requirement. This minor does not fulfill the requirement to complete a Tier III minor.

Students must choose three courses (9 credits) from the following:

## Entrepreneurship (ENT), prior to Fall 2020

| MGT 3960      | Entrepreneurship Management (MGT 3860)   | 3 credits |
|---------------|--|-----------|
|               | Course title change to: An Entrepreneurial Pre-Launch Journey (effective Fall 2020)          |           |
| plus two of t | he following:  |           |
| MGT 4961      | Entrepreneurial Experiences ( MGT 4862 )   | 3 credits |
| MGT 4962      | Family Business Management ( MGT 4867 )  | 3 credits |
|               | Course number and title change to: MGT 3962 Family Enterprise Dynamics (effective Fall 2020) |           |
| MGT 4968      | Critical Conversations for Entrepreneurs: Selling and Negotiating                            | 3 credits |
|               |  |           |
|               | Course number and title change to: MGT 3968 The Art of Persuasion (effective Fall 2020)      |           |
| MGT 4969      | Social Entrepreneurship (MGT 4864)   | 3 credits |
| New Entrep    | reneurship Minor requirements effective Fall 2020  |           |
| MGT 3950      | Developing an Entrepreneurial Mindset  | 3 credits |
| MGT 3951      | Creating Entrepreneurial Opportunities   | 3 credits |
| MGT 4952      | Designing for Innovation   | 3 credits |

# Human Resources Psychology majors must take:

| MGT 3120 | Fundamentals of Management | 3 credits |
|----------|----------------------------|-----------|
| MGT 4400 | Human Resource Management  | 3 credits |

## plus one of the following elective courses:

| MGT 4420 | The Management of Compensation            | 3 credits |
|----------|---|-----------|
| MGT 4430 | Employee Development and Training         | 3 credits |
| MGT 4460 | Labor Relations and Collective Bargaining | 3 credits |

| MGT 4480 | Conflict Management Procedures | 3 credits |
|----------|--------------------------------|-----------|
|----------|--------------------------------|-----------|

# Other non-business majors take:

| MGT 3120 | Fundamentals of Management        | 3 credits |
|----------|-----------------------------------|-----------|
| MGT 3300 | Management: A Behavioral Approach | 3 credits |
| MGT 4400 | Human Resource Management         | 3 credits |

# back to top

# Courses in Management (MGT)

| MGT 3093 | Special Topics in Management  | 3 credits   |
|----------|---|-------------|
| MGT 3094 | Special Topics in Management  | 1.5 credits |
| MGT 3120 | Fundamentals of Management  | 3 credits   |
| MGT 3121 | Service Operations Management   | 3 credits   |
| MGT 3300 | Management: A Behavioral Approach   | 3 credits   |
| MGT 3493 | Special Topics in Human Resource Management   | 3 credits   |
| MGT 3494 | Special Topics in Human Resource Management   | 1.5 credits |
| MGT 3500 | Business Decision Models  | 3 credits   |
| MGT 3593 | Special Topics in Operations Management   | 3 credits   |
| MGT 3594 | Special Topics in Operations Management   | 1.5 credits |
| MGT 3710 | Introduction to Supply Chain Management   | 3 credits   |
| MGT 3730 | Business Process Analysis   | 3 credits   |
| MGT 3800 | Management and Society  | 3 credits   |
| MGT 3950 | Developing an Entrepreneurial Mindset   | 3 credits   |
|          | starting Fall 2020  |             |
| MGT 3951 | Creating Entrepreneurial Opportunities  | 3 credits   |
|          | starting Fall 2020  |             |
| MGT 3960 | Entrepreneurship Management   | 3 credits   |
|          |   |             |
|          | Course title change to: An Entrepreneurial Pre-Launch Journey (effective Fall 2020) |             |

| MGT 3964 | Entrepreneurial Teams, Networks, and Alliances | 3 credits   |
|----------|--|-------------|
|          | starting Fall 2020                             |             |
| MGT 3971 | Multicultural Entrepreneurial Experiences      | 3 credits   |
|          | starting Fall 2020                             |             |
| MGT 3993 | Special Topics in Entrepreneurship             | 3 credits   |
| MGT 3994 | Special Topics in Entrepreneurship             | 1.5 credits |
| MGT 4093 | Special Topics in Management                   | 3 credits   |
| MGT 4094 | Special Topics in Management                   | 1.5 credits |
| MGT 4310 | Organizational Design                          | 3 credits   |
| MGT 4330 | Organizational Behavior: A Micro Perspective   | 3 credits   |
| MGT 4340 | Organizational Change                          | 3 credits   |
| MGT 4380 | The Management of Organizational Productivity  | 3 credits   |
| MGT 4400 | Human Resource Management                      | 3 credits   |
| MGT 4420 | The Management of Compensation                 | 3 credits   |
| MGT 4430 | Employee Development and Training              | 3 credits   |
| MGT 4460 | Labor Relations and Collective Bargaining      | 3 credits   |
| MGT 4475 | Human Resource Metrics                         | 3 credits   |
| MGT 4480 | Conflict Management Procedures                 | 3 credits   |
| MGT 4493 | Special Topics in Human Resource Management    | 3 credits   |
| MGT 4494 | Special Topics in Human Resource Management    | 1.5 credits |
| MGT 4500 | Cases in Operations Management                 | 3 credits   |
| MGT 4550 | Managerial Decision Making                     | 3 credits   |
| MGT 4551 | Service Operations Strategy                    | 3 credits   |
| MGT 4593 | Special Topics in Operations Management        | 3 credits   |
| MGT 4594 | Special Topics in Operations Management        | 1.5 credits |
| MGT 4880 | Management of Multinational Corporations       | 3 credits   |
| MGT 4952 | Designing for Innovation                       | 3 credits   |
|          | starting Fall 2020                             |             |
| MGT 4954 | New Venture Funding                            | 3 credits   |
|          | starting Fall 2020                             |             |
|          |  |             |

| MGT 4960 | New Venture Management   | 3 credits |
|----------|--|-----------|
|          | starting Fall 2020   |           |
| MGT 4961 | Entrepreneurial Experiences  | 3 credits |
|          | No longer offered starting Fall 2020   |           |
| MGT 4962 | Family Business Management   | 3 credits |
|          | Course number and title change to: MGT 3962 Family Enterprise Dynamics (effective Fall 2020) |           |
| MGT 4963 | Entrepreneurial Startups   | 3 credits |
|          | No longer offered starting Fall 2020   |           |
| MGT 4965 | Leadership Development and Entrepreneurial Applications                                      | 3 credits |
|          | No longer offered starting Fall 2020   |           |
| MGT 4966 | Social Business: Social Networking for Entrepreneurs   | 3 credits |
|          | No longer offered starting Fall 2020   |           |
| MGT 4967 | Technology, Innovation, and Design in Entrepreneurship                                       | 3 credits |
|          | Course title change to: Technology and Innovation in Entrepreneurship (effective Fall 2020)  |           |
| MGT 4968 | Critical Conversations for Entrepreneurs: Selling and Negotiating                            | 3 credits |
|          | Course number and title change to: MGT 3968 The Art of Persuasion (effective Fall 2020)      |           |
| MGT 4969 | Social Entrepreneurship  | 3 credits |
| MGT 4970 | Creating Entrepreneurial Communities   | 3 credits |
|          | No longer offered starting Fall 2020   |           |

| MGT 4971  | Women and Entrepreneurship  | 3 credits   |
|-----------|---|-------------|
|           | No longer offered starting Fall 2020  |             |
| MGT 4978  | Entrepreneurship: Managing Ventures Within the Corporation                          | 3 credits   |
|           |   |             |
|           | No longer offered starting Fall 2020  |             |
| MGT 4993  | Special Topics in Entrepreneurship  | 3 credits   |
| MGT 4994  | Special Topics in Entrepreneurship  | 1.5 credits |
| MGT 5110  | Management Internship   | 3 credits   |
| MGT 5985  | Entrepreneurship in the Wild  | 3 credits   |
|           | starting Fall 2020  |             |
| MGT 3120H | Hon Fund of Mgt   | 3 credits   |
| MGT 3121H | Hon Serv Opr Mgt  | 3 credits   |
| MGT 3300H | Hon Mgt Behavior  | 3 credits   |
| MGT 3960H | Entrepreneurship Management Honors  | 3 credits   |
|           |   |             |
|           | Course title change to: An Entrepreneurial Pre-Launch Journey (effective Fall 2020) |             |
| MGT 6001H | Hon Management I  | 3 credits   |
| MGT 6002H | Hon Management II   | 3 credits   |

back to top